

Shaping our Future Transformation Board	Date: 21 July 2017 Time: 9.00 – 11.00 Venue: Trelawny, County Hall
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Present:

(KK) Kate Kennally (Chair)	Chief Executive, Cornwall Council
(CB) Chris Blong	Vice Chair, Kernow CCG
(PC) Phil Confue	Chief Executive, Cornwall Partnership Foundation NHS Trust
(PD) Phil Dommett	Chair, Kernow Health CIC
(TD) Trevor Doughty	Strategic Director of Children, Families & Adults, Cornwall Council
(SH) Cllr Sally Hawken	Portfolio Holder, Children and Wellbeing, Cornwall Council
(Tlaf) Thomas Lafferty	Director of Corporate Affairs, Royal Cornwall Hospitals Trust
(Tlee) Tracey Lee	SOF Programme Director
(TLeij) Theo Leijser	Chief Executive, Council of the Isles of Scilly
(JM) Jim McKenna	Chair, Royal Cornwall Hospitals Trust
(JMcl) Jon McLeavy	Chairman, Healthwatch Cornwall
(JP) Jackie Pendleton	Chief Officer, Kernow CCG
(RR) Cllr Rob Rotchell	Portfolio Holder, Adults, Cornwall Council
(KS) Karl Simkins	SOF Director of Finance
(MS) Malcolm Stewart	Deputy Chair, Clinical Practitioners Cabinet
(BV) Dr Barbara Vann	Chair, Cornwall Partnership NHS Foundation Trust

In Attendance:

(NH) Nick Hayden	Head of SOF Programme Office
(CV) Caroline Vinnicombe	Notetaker, PMO Support Officer

In Attendance for Specific Agenda Items:

(SF) Steve Ford	<i>Item 5</i>	Cornwall Deal Programme Lead, Cornwall Council
(JH) Jessie Hamshar	<i>Item 5</i>	Service Director, Strategy & Engagement, Cornwall Council

Apologies:

Kevin Baber	Chief Operating Officer, Plymouth Hospitals Trust
Kathy Byrne	Shaping our Future System Leader and Chief Executive, RCHT
Dr Iain Chorlton	Chair, Clinical Practitioner Cabinet
Amanda Fisk	Director of Assurance & Delivery, NHSE (South West)
Francis Gillen	Director IM&T and Nominated Representative, SWAST
Dr Peter Merrin	Chair, Cornwall & IoS LMC
Christina Quinn	Director, NHS SW Leadership Academy

Agenda No	Item Discussion	Action No	Action By
1.	Apologies for Absence Apologies for absence noted as listed above.		
2.	Minutes of the Previous Meeting – 24 May 2017 The minutes of the previous meeting were agreed subject to the following amendments and updates: <ul style="list-style-type: none"> Page 5 – Item 6 – Communications and Engagement Strategy Co-production Plan – first sentence in the penultimate paragraph to be amended to read “KK suggested that a briefing be provided to CALC (Cornwall Association of Local Councils) ahead of the co-production events.....” 		

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	<ul style="list-style-type: none"> Page 5 – Item 6 – Communications and Engagement Strategy Co-production Plan – second paragraph to be amended to read “.....taking the decision making post consultation to November 2018.” Page 6 – Item 9 – Proposals for use of additional social care funding - remove last sentence in the final paragraph on this page. <p>The minutes were approved to be published on the Shaping our Future website.</p>		
	<p>Actions Review The following updates were noted.</p> <ul style="list-style-type: none"> A26 – Care Quality Commission – it was noted that this report will now be received through the A&E Delivery Board (Place Based Review). There was some concern that the timetable for publication appears to have slipped. Action: Letter to the CQC from the Chair of the SOF Transformation Board seeking clarification on when the outcomes of the Section 48 Review will be published. A30 – Mental Health – TLee reported that from an STP perspective, mental health is now integrated in work streams, with Ellen Wilkinson an active member of the Model of Care Delivery Group. It was noted that additional support has also been offered by the Clinical Network with regard to taking forward the mental health delivery plan. MS reported that the RCHT clinical strategy is being aligned to ensure mental health has a higher prominence following discussions at the Clinical Practitioner Cabinet. <ul style="list-style-type: none"> CB added that this focus on mental health and learning disabilities should also include Safeguarding for both adults and children, noting that this is a statutory obligation. Action: Agreement that reference to Safeguarding would be added to the Pre Requisites for Success principles. Action: The mental health delivery plan submission to be presented to the Portfolio Board in August with discussion and agreement for next steps, to then come to Transformation Board in September for assurance. A34 – National STP Performance Dashboard – it was noted that the national baseline STP performance dashboard is being published today, with Cornwall and Isles of Scilly rated as ‘making progress’. The baseline assessment is intended as a measure of the relative starting points for STPs. KS noted that the national dashboard will inform the development of a broader local dashboard. Action: The local dashboard to be presented to the September Transformation Board meeting. <ul style="list-style-type: none"> It was noted that the first tranche of capital funding, as expected, had been targeted at STPs in the top two rating categories for major infrastructure projects. TLaff questioned whether there was also a correlation between the first wave ACS and the top ratings on the dashboard. Action: PMO to investigate further and circulate ahead of the next meeting in September. KK spoke of concern that the baseline national STP dashboard did not reflect the contribution of social care and public health to STPs, despite the availability of a range of relevant metrics. Action: KK proposed providing feedback that the national dashboard does not support the scope of 	<p>A26</p> <p>A30ii</p> <p>A30iii</p> <p>A39</p> <p>A40</p> <p>A41</p>	<p>PMO to draft</p> <p>PMO</p> <p>Ellen Wilkinson</p> <p>PMO (KS)</p> <p>PMO</p> <p>PMO to draft</p>

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	<p>partnership working across STPs. This action was supported by the Transformation Board.</p> <p>KS spoke of the work underway to ensure that Cornwall SOF is ready with approved business cases for key schemes by the autumn as there is the likelihood of additional capital funding being made available. It was noted that the priorities for investment were previously endorsed at the May 2017 Transformation Board meeting.</p> <p>With regard to communication, JP confirmed that a statement will be released following the publication of the national STP dashboard. JP also reported that the CCG ratings will be released today and rates NHS Kernow as Inadequate. This is disappointing given the significant work undertaken. JP reported that the CCG will be put into “Reframed Special Measures” and there is no information yet available on what this will mean. There was agreement in the Transformation Board to ensure that there is a system wide response to this rating and to harnessing the spirit of collective leadership.</p> <p>Action: Letter to SoF Leads to thank them for their work and contribution to the STP and to draw attention to the rating of “making progress”. Statements with regard to the CCG rating to include a supportive quote from KK as Chair of the Transformation Board.</p>	A42	JP, TL
3.	<p>Children’s Services Update</p> <p>In an opening statement to this agenda item, PC requested that whilst committed to integration, the Scrutiny Committee report shared with the Transformation Board be withdrawn, given that the content had not been discussed with health partners prior to publication, despite the reference to community health services.</p> <p>The Chair acknowledged the request but noted that it had been provided as background for the agenda item as a publicly available document, and that there were no recommendations associated with the paper for the Transformation Board.</p> <p>TD was asked to open discussions. With regard to the One Vision work for the integration of Children Services, TD spoke of the longstanding vision for true integration of children’s education and social care services. A successful bid was submitted for national Social Care Innovation Funds under the alternative delivery model category, with an award of £1.9m of funding over three years. This provides a very positive opportunity to take forward the integration of children services.</p> <p>TD acknowledged that the early announcement of funding had led to the paper being developed at pace without input from health partners. KK confirmed that no decisions have been made by the Council and that the next phase of work is to identify how best to use the award of £1.9m to progress the integration agenda. KK also referred to the discussion at the ACS Workshop back in May 2017 and the agreement to facilitate a similar workshop for children’s services.</p> <p>TD responded to the issues and concerns raised and agreed that a broader range of options would be evaluated.</p> <p>KK added to the discussion stating that the Accountable Care System (ACS) principles need to be followed in the shaping of this work and it was agreed that a formal response from the Transformation Board will be sent to the Children and Families Scrutiny Committee and Lead Councillor, setting out the issues identified by the Board and asking for a response. The Transformation Board AGREED this approach.</p>		

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	<p>Action: PMO to draft letter to be reviewed by JP and PC and then signed by the Chair of the Transformation Board.</p>	A43	PMO, JP, PC, KK
4.	<p>New Model of Care Development</p> <p>JP provided an update following the recent co-production workshops, reporting that overall the feedback has been positive with constructive conversations taking place at each session. JP took the opportunity to thank the team for the significant work undertaken in a short timeframe to prepare the information ahead of each event, facilitate the sessions and ensure the significant logistics were well managed.</p> <p>There have been approximately 40 clinicians and other stakeholders attending each of the locally focused sessions, with a local clinician leading each event. Whilst there have been very good conversations, there remains some scepticism. It is the aim to keep these groups together throughout the three phases of workshops to work through the scepticism and perceived barriers and obstacles.</p> <p>There were common themes emerging from each local event, including IT infrastructure, access to information about local services, working with the voluntary services and teams being co-located.</p> <p>JP spoke of the importance of working closely with the Scrutiny Committees with regard to the co-production approach, and the handling of any issues that arise prior to formal consultation. It was noted that there is support from the Scrutiny Committee on the extended timeline to ensure full engagement for the pre-consultation business case, and endorsement of the co-production approach being adopted.</p> <p>Feedback from Transformation Board members who attended co-production events echoed the comments made by JP. There is good engagement and discussion with a real shift to looking forward to how services can best be provided in the future. JP commented of the need to empower staff to take forward some of the great ideas they contributed about how care can be more joined up locally, rather than waiting for permission.</p> <p>A summary of all the co-production events is being prepared for the August Portfolio Board. A public facing communications brief is also being prepared.</p> <p>JP requested the support of the Transformation Board to consider a stock take of events following the phase 2 engagement, acknowledging that there needs to be a realistic approach to the amount of work that can be achieved in between the event phases.</p> <p>The Transformation Board:</p> <ul style="list-style-type: none"> • ACKNOWLEDGED the work undertaken to date; • SUPPORTED the approach for a stock take following the second phase of engagement events; and • AGREED for messaging to staff to include reference to being empowered to make decisions for the benefit of patient care. <p>The Transformation Board also NOTED that the next STP Newsletter will be focused on this matter.</p> <p>Action: With regard to Community Hospitals, it was recognised that the approach from the Scrutiny Committee needs to be re-focused.</p>	A44	JP, PC & Cllr RR

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5.	<p>Strategic Case for Devolution – Proposed Asks and Outline Benefits The Chair welcomed Steve Ford and Jessie Hamshar to the meeting.</p> <p>SF provided the context for Devolution proposals. TL spoke of the agreement to attempt to escalate the timeframe for the Strategic Case for Devolution to allow conversations with Government regarding freedoms and flexibilities ahead of the now extended timeline for the pre consultation business case, so that the public consultation can be in the context of devolution agreements. This should help build public confidence in the new model of care.</p> <p>The case for devolution will need to be strong in terms of setting out our ambitions for what we intend to deliver locally, and how devolution can enhance this, delivery improved outcomes and provide a test bed for other rural areas. The Transformation Board recognised that the level of detail available may vary across proposals given that the strategic case will be developed prior to public consultation. Cornwall can be offered as a test pilot for some of the freedom and flexibilities being asked.</p> <p>Emerging proposals are presented within five themes – funding/resource, infrastructure, workforce, enabling transformation and governance. Work continues to test whether some of the ‘asks’ require devolution or are within our gift to take forward locally. Devolution is being discussed at a number of forums to understand whether there are further ‘asks’ to be considered and then each ‘ask’ will be worked up into a devolution case during August. It was agreed that the ‘asks’ should not be constrained by current legislation. There was acknowledgement that a key stakeholder group will be local MPs in terms of building support and advocacy for devolution.</p> <p>Board members welcomed the work underway.</p> <p>KK noted that the Treasury has expressed an interest in coming to Cornwall to see the work to date.</p> <p>The Transformation Board NOTED the update.</p>		
6.	<p>Any Other Business</p> <p>i. SEND Inspection Visit – TD referred to the recent SEND Inspection and set out the timeframe for the report being made available.</p> <p>The inspection identified areas of strength and areas for development. The initial feedback given at the end of the visit stated that there was good work in progress with more to do with regards to integration and inclusion. Autism diagnosis was highlighted as a key area for focus.</p> <p>ii. Communication – Transformation Board acknowledged the importance of unified messaging from all organisations.</p>		
7.	<p>Scheduled Date of Next Meeting</p> <p>Thursday 30 November 2017 9.00am – 11.00am</p>		