



<b>SUMMARY REPORT</b>		
<b>Transformation Board Meeting in Public</b>	<b>19 December 2017</b>	<b>Item: 07</b>
<b>Title of report</b>	Cornwall and Isles of Scilly SoF System Leadership Forum	
<b>SRO</b>	Jackie Pendleton, SRO for Engagement	
<b>Author(s)</b>	Tracey Lee, Programme Director, Shaping Our Future	
<b>Purpose of report</b>	To set out the arrangements for the establishment of a SoF System Leadership Forum, and a wider Stakeholder Forum.	
<b>Recommendation</b>	Transformation Board members are recommended to: <ul style="list-style-type: none"><li>• Receive the details for the arrangements for a SoF Leadership Forum, agreed at the November 2017 Portfolio Board meeting.</li><li>• To recognise the additional need for wider briefings, involving other stakeholders, as we approach key milestones, with the first proposed to take place early February 2018.</li></ul>	
<b>Engagement and Consultation Undertaken to Date</b>	<p>The initial outline arrangements were discussed between a number of Chief Officers and with the Leader of the Council.</p> <p>An initial proposal was discussed at the Transformation Board (September 2017), and these finalised proposals reflect the feedback received by Board members.</p> <p>The proposals set out in this paper were approved at the November 2017 Portfolio Board meeting.</p>	

### **Executive Summary**

Following proposals discussed at the Transformation Board in September 2017, this paper confirmed the revised proposals for a SoF System Leadership Forum focused on NHS Board members and senior councillors to provide senior leaders of the key health and care organisations serving Cornwall and the Isles of Scilly with a forum to foster relationships; build mutual understanding and trust; discuss Shaping Our Future progress and emerging opportunities as well as other local and national strategies as appropriate.

In addition, proposals are set out for a broader forum to enable wider briefings, involving other stakeholders, as we approach key milestones. Membership of the wider forum is influenced by the stakeholder mapping currently being undertaken with the support of the NHSE Communications and Engagement team nationally.

<b>Interdependencies with other work streams (where relevant)</b>	This will cover all system priorities, in line with the extended scope of Shaping Our Future.
<b>Financial implications</b>	None identified at this stage.
<b>Key Risks</b>	There is a risk that without the establishment of this broader forum, we will not have sufficient engagement in the work of Shaping Our Future, and the inter-relationships with and impact on the work for which individual organisations are responsible.
<b>Sources of evidence in support of proposals</b>	There is an appetite for wider engagement in SoF work.
<b>Equality and Diversity Statement</b>	Broadening engagement will help ensure that equality duties are met.
<b>Communications requirements</b>	These proposals will considerably strengthen our existing communication approaches.

## **Establishment of a SoF Leadership Forum**

Collaboration between the key health and care organisations serving Cornwall and the Isles of Scilly becomes ever more critical as the Shaping Our Future portfolio develops, and complexity, interrelationships and interdependencies increase. It has therefore been recognised that there is value in extending the engagement in SoF developments to a wider range of health and care system leaders to ensure they have opportunities to discuss emerging SoF plans and their implications and to more directly influence developments.

A proposal to take this forward was discussed at the last Transformation Board meeting. The proposal was based on a quarterly meeting including NHS Board members and Cabinet members for the Cornwall and Isles of Scilly Councils. Whilst there was broad support for the concept, there was some discussion at the Transformation Board about the membership. A number of possible additions were suggested: MPs, Locality Leads, representatives from SWAST and Overview & Scrutiny Committee members. It was noted however, that as the membership increases there is a risk of the events becoming information sharing with less opportunities for debate. It was also agreed that the purpose of the meeting should determine the audience. It was reiterated that the original intention was for this to be a meeting of all Boards and senior council members with the aim of building trust and relationships across organisations as we develop the ACS, bring together governance and accountability processes and build leadership to deliver changes.

It was noted that there is probably a need, in addition, to have briefing sessions for a wider audience, recognising that this is not a substitute for effective engagement. It is suggested that these are suggested ahead of key milestones within our agreed critical timeline, with the first taking place in February 2018 to discuss the blueprint for integrated community services, the establishment of the ACS and the devolution strategic case.

### **Taking into account the feedback from the Transformation Board, the following was approved by the Portfolio Board at its meeting on 12 December 2017:**

- The establishment of a SoF System Leadership Forum focused on NHS Board members, primary care and senior councillors.
- A broader forum to enable wider briefings, involving other stakeholders, as we approach key milestones

These proposals are set out in more detail below.

## **1. Establishment of a SoF System Leadership Forum**

### **Purpose**

To provide senior leaders of the key health and care organisations serving Cornwall and the Isles of Scilly with a forum to foster relationships; build mutual understanding and trust; discuss Shaping Our Future progress and emerging opportunities as well as other local and national strategies as appropriate.

### **Objectives**

- To receive quarterly updates on progress in delivery of the agreed key system priorities (including system performance and quality, financial recovery, transformation of our community based model of care, Accountable Care system developments, and devolution plans);
- To provide input to the work planned over the ensuing quarter;
- To be aware of key barriers to delivery, and how they are being resolved;
- To identify and discuss strategic issues and opportunities relevant to system working;
- To provide a forum for senior leaders to get to know each other, and build trust, confidence and insight as we move towards an Accountable Care System;
- To support system leaders in presenting a compelling and consistent narrative with regard to system developments.

### **Membership**

- NHS Kernow Governing Body members
- Board members for Royal Cornwall Hospitals Trust, Cornwall Partnership NHS Foundation Trust and Plymouth Hospitals Trust
- Cornwall Council: Leader, Cabinet Members, Chief Executive, Directors of Children and Families and Adult Social Care
- Isles of Scilly Council: Chairman, Lead Members for Adults and Children, Chief Executive
- Kernow Health Board members

### **Timing**

It is proposed that quarterly meetings are scheduled in advance of the development of papers for forthcoming Health and Social Care Scrutiny Committee meetings.

## **2. Establishment of a SoF Stakeholder Forum to enable wider briefings, involving other stakeholders, as we approach key milestones**

### **SoF Briefings**

#### **Purpose**

To provide senior clinicians and other key stakeholders serving Cornwall and the Isles of Scilly with opportunities to hear first hand of the progress being made across the health and care system, seek their views to inform developments and build confidence in the work taking place.

#### **Objectives**

- To receive updates on progress across the health and care system, particularly as we approach key milestones, with a focus on promoting early successes and building confidence in new approaches
- To hear about next steps, and provide an opportunity for those attending to inform developments;

#### **Membership**

- Clinical Practitioner Cabinet members
- GP locality leads
- NHS Kernow Governing Body clinicians
- Trust Management Group clinical members, Royal Cornwall Hospitals Trust
- Senior Medical Staff Committee, Cornwall Partnership Foundation Trust
- Cornwall Partnership Foundation Trust Governors
- Healthwatch - Cornwall and Isles of Scilly
- Citizens' Advisory Panel
- Volunteer Cornwall representative
- SWAST Board members
- Overview and Scrutiny Committee members for Cornwall and the Isles of Scilly
- LMC Chair
- Members of SoF Social Partnership Forum (system wide staff side forum)